Hearing - 3/4/2021 Michael S. Clark, et al. vs. Stephen Alpert, et al.

STATE OF ILLINOIS 1) SS:) 2 COUNTY OF C O O K) 3 IN THE CIRCUIT COURT OF COOK COUNTY, ILLINOIS COUNTY DEPARTMENT - CHANCERY DIVISION 4 5 MICHAEL S. CLARK, et al.,)) 6 Plaintiffs,)) 7) No. 2018 CH 15777 vs. 8 STEPHEN ALPERT, et al.,) 9 Defendants, 10 and THE AMERICAN ACADEMY OF 11 ACTUARIES, 12 Nominal Defendant. 13 14 REPORT OF PROCEEDINGS had at the hearing of the 15 above-entitled cause, before the Honorable MICHAEL T. MULLEN, Judge of said court, via Zoom on Thursday, the 4th 16 17 day of March, 2021, at the hour of approximately 18 2:00 o'clock p.m. 19 PRESENT VIA ZOOM: 20 DINSMORE & SHOHL, LLP., BY: MR. ALEXANDER WRIGHT, 21 On behalf of the Plaintiffs; 22 NOVACK & MACEY, LLP., 23 BY: MR. STEPHEN J. SIEGEL, 24 On behalf of the Defendants,



1	PRESENT VIA ZOOM: (Cont'd)
2	HOGAN LOVELS, US, LLP.,
3	BY: MR. WILLIAM MONTS, On behalf of the nominal Defendant.
4	On benall of the nominal Defendant.
5	ALSO PRESENT VIA ZOOM:
6	Mary Downs, Executive Director of the American Academy of Actuaries.
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	Laurel E. Laudien, RMR, RPR, CSR #084-001871 Certified Shorthand Reporter



1 THE COURT: It appears that everybody is here. 2 And do we have a Court Reporter this afternoon? 3 If the Reporter would identify herself. THE REPORTER: My name is Laurel Laudien. 4 5 I am a Court Reporter with Worldwide Litigation Services. б 7 THE COURT: Good afternoon, Miss Laudien. 8 So this matter clearly is proceeding via Zoom, and sometimes there are logistical challenges like every 9 10 single day. So if you do not hear what I say, if you do 11 not hear what Counsel says, ask me, ask Counsel to repeat 12 themselves, and I will do that. I will make sure Counsel 13 does that. 14 It is our goal to have an accurate 15 transcription of our proceedings. And you understand that, correct, Miss Laudien? 16 17 THE REPORTER: Yes. THE COURT: All right. Thank you. 18 And I will not consider you rude for doing what 19 20 I'm telling you to do. So this is Clark v. Albert. If everyone would 21 22 identify themselves as well as who they represent 23 starting with Plaintiffs' Counsel. 24 MR. WRIGHT: Good afternoon, your Honor.



Alexander Wright on behalf of the Plaintiffs. 1 2 THE COURT: Mr. Wright, good afternoon. 3 MR. SIEGEL: Well, hearing no other Counsel for the 4 Plaintiffs, I'll introduce myself. 5 I'm Stephen Siegel of Novack and Macey, one of the Counsel for the Defendants. 6 7 THE COURT: Good afternoon, Mr. Siegel. 8 MR. SIEGEL: Good afternoon, your Honor. THE COURT: So the matter is before me on 9 10 cross-motions for summary judgment. 11 Before we get to any argument on the motions, I 12 do have some housekeeping matters to attend to. 13 One of the Plaintiffs is Lawrence McCarthy, and I believe based upon my reading, Mr. Wright, you are 14 15 seeking to dismiss him as one of your clients, is that 16 correct? 17 MR. WRIGHT: That is correct, your Honor. 18 THE COURT: All right. And, Mr. Siegel, you have no 19 objection to that? 20 MR. SIEGEL: We have no objection. 21 All right. Mr. McCarthy is no longer THE COURT: 22 part of the Plaintiffs' case. 23 At my request, I had been provided with a copy 24 of the bylaws of the American Academy of Actuaries with

1	the bylaws as they appeared prior to September 4th, 2018.
2	I have that, I requested that, and it's been provided to
3	me, as well as a redline version if you will
4	THE REPORTER: I'm sorry, Judge. You're cutting in
5	and out.
6	THE COURT: Okay. Well, I'm sorry about that.
7	You're doing exactly what I told you to do, so
8	thank you for that.
9	The attorneys had provided me with a copy, a
10	redline copy of the bylaws as they are presently and as
11	they have been altered by the amendment which brings us
12	together on September 4th, 2018.
13	So, Mr. Wright, is there any objection to
14	having either the precursor of September 4th, 2018 of
15	record or the redline version of record?
16	MR. WRIGHT: No, Judge.
17	THE COURT: Okay. So there's no issue as to
18	authenticity. I just want to make that clear because I
19	have reviewed these things. I think they are important
20	to have a complete record, so they will be filed.
21	And, Mr. Siegel, if you could take care of that
22	as you provided them to me, and specifically, these were
23	Exhibits A and C. B was the current, which is already of
24	record. That was attached to one of the submissions, I



1	believe of the Plaintiff.
2	So I have reviewed the contents of the
3	Complaint, I have reviewed all of the submissions that
4	have been provided by the parties including the bylaws,
5	as well as all attachments, and I have reviewed all of
6	the cases that have been cited by the parties as well as
7	some cases that I will talk about during my ruling this
8	afternoon.
9	So, Mr. Wright, as Plaintiff, you may argue.
10	MR. WRIGHT: Thank you, Judge, and thank you for
11	taking the time to review the briefs and for allowing us
12	to present our positions today.
13	Although the record before you is somewhat
14	voluminous, I think the issues are reasonably straight
15	forward and I think both sides have done a good job at
16	putting the issues before the Court.
17	I shall try to be brief today.
18	THE COURT: We're not in a hurry. I recognize it's
19	a significant case for all parties involved, so you take
20	your time, highlight any arguments.
21	As I said, we have other places to be at the
22	end of the day.
23	MR. WRIGHT: Understood. I appreciate that, your
24	Honor.



1	The core of this case is the issue of whether
2	the Board of the Academy violated its bylaws that
3	controlled the conduct of the Board by unilaterally
4	amending the bylaws without a member vote to remove
5	members from the selection committee. The express
6	language of the bylaws permit the Board to make
7	administrative, editorial, and technical amendments to
8	the bylaws, but only if those amendments do not include
9	questions of policy or affect the substantive rights of
10	members.
11	In this case, by removing two fifths of the
12	selection committee based on concerns of competing
13	interests, the Board's actions were not merely
14	administrative, editorial, or technical, undoubtedly
15	concerned questions of policy; therefore, in accordance
16	with the duly-enacted bylaws, the Board was required to
17	submit the challenged amendment to a member vote. There
18	is no dispute that that did not happen.
19	Accordingly, the Plaintiffs seek a declaration
20	from this Court that in accordance with the duly-enacted
21	bylaws, changes to the selection committee composition
22	must be submitted to the members and that the challenged
23	amendment is void.
24	And just for the Court's clarification, I think



1	it's clear that when I say the challenged amendment, I'm
2	referring to the amendment as defined as the challenged
3	amendment in the briefing.
4	Substantively, there is little question that
5	the challenged amendment is outside of the Board's
6	authority to make unilateral amendments. The record
7	demonstrates the motion behind the challenged amendment
8	concerns, among other things, differing political and
9	policy goals between the CCA and the AAA and the COPA.
10	In fact, the Defendants admit the driver behind the
11	change was a concern about the independence and the
12	objectivity of the ASB and the ABCD.
13	Similarly, given its common understanding, the
14	amendment cannot be viewed as merely administrative. In
15	fact, in their Answer, the Defendants admit that the
16	change was necessary and/or essential to the functioning
17	of the selection committee, thus, indicating that the
18	amendment either did or was intended to change the very
19	function of the committee. That is not what an
20	administrative change would be.
21	In this case, rather than focusing on the
22	process, the Defendants have dedicated a majority of
23	their resources to attacking the Plaintiffs, the
24	Plaintiffs' motives, and the outcome of the challenged



1	amendment, essentially arguing that there has been no
2	harm, no foul. It's our position that those positions
3	fail.
4	First, there is no evidence we believe in the
5	record that would support a holding that the Plaintiffs
6	bringing this action, the motivations run contrary to the
7	interest of the Association. At best, the Defendants
8	argue that the litigation was funded by the CCA and the
9	Plaintiffs were upset about the course of action taken by
10	the Board.
11	Of course, this is the natural consequence of
12	the Board taking action outside of its own authority and
13	I argue would be consistent with an aggrieved party
14	concerned enough about an action to pursue a derivative
15	lawsuit in the first place.
16	As to the CCA funding, the issue is immaterial
17	to the resolution of this case in our opinion, in
18	contrast to the authority, specifically the Caufield case
19	provided by the Defendants. Even if we were to assume
20	the CCA were to derive a benefit from the requested
21	relief sought herein, if the Court were to grant that,
22	there is no indication that that would be a detriment of
23	the AAA.
24	I know the Court is concerned or has an



1	interest in hearing argument on the damages issue here,
2	and again, as we have reiterated, and iterated in our
3	prior arguments, it is Plaintiffs' position that there is
4	no burden to prove an injury in this action seeing as we
5	are seeking declaratory relief.
6	Thus far, there's been no cases provided that
7	by virtue of this action being a derivative action, the
8	declaratory, the law concerning declaratory relief would
9	be changed, but even if this Court were to find that
10	damages were required, the AAA was damaged by the Board's
11	failure to follow its own bylaws.
12	The bylaws excuse me, your Honor. I
13	apologize.
14	The bylaws of an association are the contract
15	that governs how the association works, and in this case
16	the actually enacted bylaws provided for a specific
17	composition of the selection committee, and by the action
18	taken by the Board without member approval, the selection
19	committee no longer functions as the representative body
20	that it was intended to function as.
21	We believe that the undisputed evidence shows
22	that the Board failed to follow its own bylaws in
23	enacting the challenged amendment without member approval



1	their motivations simply don't overcome that.
2	So we request that the Court grant our relief
3	as requested in the Complaint and as requested in our
4	motion for summary judgment.
5	THE COURT: Thank you, Mr. Wright.
6	Mr. Siegel.
7	MR. SIEGEL: Thank you, your Honor.
8	And I want to, first of all, thank you for
9	hearing us today and for your attention to the papers.
10	I want to mention that I'll be arguing a couple
11	of the grounds today, and with me, joined with me will be
12	Mr. Tripp Monts, Lead Counsel with Hogan Lovells. He'll
13	be arguing the merits argument, and I also want to point
14	out that the Executive Director, Mary Downs, is with us
15	again for this hearing. She's the Executive Director of
16	the American Academy of Actuaries.
17	Obviously we represent the Defendants, and that
18	encompasses both the nominal Defendant, the Academy,
19	which is an Illinois not-for-profit corporation. It's a
20	membership organization that speaks for American
21	actuaries on professionalism issues, public policy
22	issues, and it sets standards for the profession.
23	In addition, of course, we represent 24
24	individuals who are current or former members of the



1	Academy Board.
2	Now prior to summary judgment, as you know and
3	can see from the extensive records, the parties took
4	extensive written discovery. They exchanged document
5	requests, produced documents, exchanged interrogatories,
6	answered those, exchanged requests to admit, answered
7	those; and at the Court's suggestion on the hearing on
8	the second motion to dismiss, the Motion to Dismiss the
9	Amended Derivative Complaint, the parties after that
10	agreed to proceed to summary judgment without
11	depositions, and they did so because the material facts
12	simply are not in dispute.
13	And I'm going to mention from the Travelers
14	Property Casualty Case that we cited to, it's Travelers
15	Properties Casualty Company versus ArcelorMittal, USA.
16	It's 2019 Illinois. App. First District case 180129, and
17	that case observed that, "When the parties file
18	cross-motions for summary judgment on the same issue,
19	they typically agree that only a question of law is
20	involved and invite the Court to decide the case based on
21	the record before it," and I think that's the case here.
22	Here we would say there are undisputed facts
23	that support three independent grounds for entering



First, that the named Plaintiffs, because of 1 2 clear conflicts of interest, are not adequate derivative 3 representatives of the Academy and the Academy members 4 generally. 5 And second, there is no derivative cause of 6 action here. We're almost two and a half years after the Board passed the challenged amendment. In fact, I 7 8 believe today would be two and a half years exactly from the date of the challenged amendment; and there's no 9 10 evidence in the record of an actual injury to the Academy from the manner of adopting the amendment by a Board vote 11 12 without a member vote, or even from the substance of the 13 amendment, and there's no evidence of threatened injury 14 either. 15 And then third, the third independent ground is

And then third, the third independent ground is that on the merits, the challenged amendment is exactly the kind of amendment that the Article 15 of the bylaws which governs amendments expressly permits the Board to make without a member vote. It's administrative, it does not involve a question of policy, and it does not affect substantive rights of members.

Now I'm going to be arguing that and explaining briefly the legal standard that applies. I know your Honor is familiar with it, but I did want to point out a



-	
1	couple things about it, and then I will be discussing the
2	inadequate representative ground, and the no injury, no
3	derivative cause of action ground, and then leaving
4	Mr. Monts to discuss the merits, and, of course, taking
5	questions at any time that it's helpful.
6	Basically we have a legal dispute here. You
7	know, the disputed facts are not there. There's
8	certainly nothing that creates a genuine issue of
9	material fact. That's, you know, that's fairly clear.
10	The standard that applies in this circumstance
11	differs on the Plaintiffs' motion and on the Defendants'
12	motion. On the Plaintiffs' motion they have to prove up
13	their case and establish all the elements of their cause
14	of action.
15	On the Defendants' motion, we're entitled to
16	summary judgment if we show that any one element of the
17	Plaintiffs' claim either must be resolved in the
18	Defendant's favor or there's an absence of evidence to
19	support the Plaintiffs' claim on that essential element;
20	and here we would contend that on all three separate
21	grounds, all of them must be resolved in the Defendants'
22	favor, and in addition, there's an absence of evidence to
23	support the Plaintiffs' claim on the essential element of
24	injury to the Academy that would be needed to support a



1	derivative claim.
2	Now if we prevail with you on any one of those
3	grounds, then summary judgment needs to be entered for
4	the Defendant. On the other hand, the Plaintiffs have to
5	prevail on all three grounds in order to be entitled to
6	summary judgment.
7	On the first ground, you know, obviously we
8	have shown in the papers our position that the named
9	Plaintiffs do not constitute adequate representatives of
10	the Academy members generally. The undisputed evidence
11	we believe shows that the main Plaintiffs cannot
12	represent the Academy and its members because they are
13	suing as proxies for the Conference of Consulting
14	Actuaries, what's referred to as the CCA.
15	In fact, the named Plaintiffs' agreement to
16	bring suit to advance the CCA's interests simply runs
17	contrary to the fiduciary duty that they owe as
18	representative Plaintiffs to the Academy. Illinois law
19	says that named Plaintiffs must be "qualified to serve in
20	a fiduciary capacity as a representative of the
21	derivative Plaintiff whose interest is dependent on the
22	representative's adequate and fair prosecution of the
23	action." That's from Caufield versus Packerview.
24	Caufield goes on to say that derivative



1	plaintiffs cannot serve as corporate fiduciaries when,
2	"there is a conflict between their interests and the
3	interests of the parties they would represent."
4	Caufield identifies eight factors to consider
5	in analyzing whether there is a conflict and whether they
6	can be adequate representatives, and it says that a
7	combination can be a grounds to find inadequate
8	representation or a strong showing of even one is
9	sufficient if it shows a conflict of interest between the
10	named Plaintiffs and the entity.
11	And here, the seven remaining named Plaintiffs
12	we would say fail at least four factors of those eight
13	that are pertinent here and show that the conflict of
14	interest they have is fatal.
15	First, the factor, you know, the first factor
16	we would discuss is No. 3, and that is indications that
17	the named Plaintiffs are not the driving force behind the
18	litigation, and frankly, there are many of these.
19	I think the indications are that the CCA and
20	the named Plaintiffs' loyalty to the CCA is the driving
21	force behind the litigation, and I will just tick off
22	some of what the evidence shows.
23	First of all, all seven named Plaintiffs that
24	remain are current or former presidents of the CCA. They



1	are the leadership of the CCA, current and in the past.
2	At least six of those named Plaintiffs
3	contracted in writing with the CCA soon after the
4	challenged amendment was passed in litigation funding
5	agreements that are dated in October of 2018, one of them
6	I think in the beginning of November of 2018, before suit
7	was even brought, to bring suit "in pursuit of injunctive
8	relief to restore the CCA's position on the Academy's
9	selection committee."
10	And those funding agreements are in Defendants'
11	Exhibits 11A through F, and the quotes and the points I
12	have cited are from Paragraphs 1 and 2 of that.
13	This is not simply a question of motive. It's
14	evidence of actual contractual obligations. The CCA is,
15	in fact, paying the named Plaintiffs' costs and
16	attorney's fees. The evidence of that is cited in
17	Defendants' Exhibit 2, Item No. 30, Response to Request
18	to Admit.
19	In addition, the current president of the CCA,
20	Plaintiff, Marla Sarli, has called this suit "CCA's
21	action to force the Academy to abide by its bylaws and
22	put throwing CCA off the ASB," meaning the Actuarial
23	Standards Board, "throwing CCA off the ASB selection
24	committee to a member vote," and that's in Defendant's



1	Exhibit 1, the Amended Derivative Complaint, and it's in
2	their own Exhibit 6 thereto.
3	And then last of the items that I'll mention is
4	that the CCA's 990s which are, you know, filed with the
5	federal government under penalty of perjury, those 990s
6	for both the years 2018 and 2019 each say in Schedule O
7	that this lawsuit "was brought on behalf of the members
8	of the CCA against another professional association,
9	against the Academy," and that's in Defendants' Exhibits
10	12 and 13, Schedule O which is the last page of each of
11	those exhibits, you will see that, the words coming
12	straight from the CCA itself.
13	I think it's very clear that the CCA is the
14	driving force behind the case, and the contention that,
15	well, perhaps both the CCA and the Academy would benefit
16	solves this problem, it does not.
17	First of all, it just confirms that there is a
18	conflict. At best, the named Plaintiffs are trying to be
19	dual agents here, and they can't be, particularly where
20	their agency for the CCA is undertaken through an
21	expressed contractual commitment to achieve its goals
22	through derivative litigation purportedly brought on
23	behalf of the Academy.
24	So, you know, the Court here depends on an



1	adversarial system. We depend on the parties to bring
2	before you the legal arguments, the factual record, the
3	positions, the reasoning, to help you decide. You
4	obviously, you're going to do your own research, it
5	sounds like you have, but you depend on us to put the
6	issue before you factually and legally.
7	And here, because of conflicts, and this is no
8	aspersion on Counsel or anything, but because of
9	conflicts, the Court can't rely on reasoning Plaintiffs
10	to have developed positions that are for the best
11	interests of the academy because of their conflicts, and
12	their loyalties, and contractual obligations to CCA.
13	So the Plaintiffs have direct conflict. We
14	think that's based in contract. It's insoluble. We
15	think it's dispositive.
16	I'll briefly address three other factors.
17	Factor three, relative magnitude of the Plaintiffs'
18	personal interests compared to their interests in the
19	derivative litigation. Here, they have an express
20	
	contractual duty to the CCA based in contract, you know,
21	contractual duty to the CCA based in contract, you know, compared to the fact that they have membership in the
21 22	
	compared to the fact that they have membership in the



1	Next factor, No. 8, the degree of support that
2	the Plaintiffs received from the entity or persons they
3	purport to represent. The Academy is a membership
4	organization, as I mentioned. It has nearly 20,000
5	members. This is not a closely-held company.
6	The cases that they cite where it said that,
7	hey, you can even have one, you know, minority
8	shareholder be a derivative Plaintiff, and of course
9	that's true, but those are all closely-held company cases
10	where there were like five, you know, five shareholders,
11	and one of them, you know, was opposing the others and
12	bringing a claim on behalf of the entity.
13	Here we have a membership organization, and the
13 14	Here we have a membership organization, and the Court should consider that besides the seven named
14	Court should consider that besides the seven named
14 15	Court should consider that besides the seven named Plaintiffs, the record shows only seven other actuaries
14 15 16	Court should consider that besides the seven named Plaintiffs, the record shows only seven other actuaries who are members from almost the 20,000 who disapproved of
14 15 16 17	Court should consider that besides the seven named Plaintiffs, the record shows only seven other actuaries who are members from almost the 20,000 who disapproved of the challenged amendment. We acknowledged that, and it's
14 15 16 17 18	Court should consider that besides the seven named Plaintiffs, the record shows only seven other actuaries who are members from almost the 20,000 who disapproved of the challenged amendment. We acknowledged that, and it's in our Defendants' Exhibit No. 16 at Page 2.
14 15 16 17 18 19	Court should consider that besides the seven named Plaintiffs, the record shows only seven other actuaries who are members from almost the 20,000 who disapproved of the challenged amendment. We acknowledged that, and it's in our Defendants' Exhibit No. 16 at Page 2. And then the last factor I will discuss is the
14 15 16 17 18 19 20	Court should consider that besides the seven named Plaintiffs, the record shows only seven other actuaries who are members from almost the 20,000 who disapproved of the challenged amendment. We acknowledged that, and it's in our Defendants' Exhibit No. 16 at Page 2. And then the last factor I will discuss is the remedy sought in the derivative action, and this is a
14 15 16 17 18 19 20 21	Court should consider that besides the seven named Plaintiffs, the record shows only seven other actuaries who are members from almost the 20,000 who disapproved of the challenged amendment. We acknowledged that, and it's in our Defendants' Exhibit No. 16 at Page 2. And then the last factor I will discuss is the remedy sought in the derivative action, and this is a significant one. The Plaintiffs contracted with the CCA

1	redline, it seeks to restore the bylaws to where they
2	stood on September 3rd, 2018, the day before the
3	challenged amendment, and under that reversal that they
4	seek, instead of listing the three organizations that
5	would have representation on the selection committee by
6	name as you can see in the redline, Articles 10 and 11,
7	Section 2B of the bylaws would be reverted, restored to
8	simply listing that the members who are on the selection
9	committee are the president and president elect of the
10	"participating organizations."
11	So the effect that they seek is to restore
12	bylaws that restore the CCA to having its president and
13	president elect back on the selection committee, so the
14	relief they seek is really relief for the CCA, on the
15	other hand, and really it's against the Academy. It's to
16	require the Academy to undo steps that it's taken. It
17	diminishes the Academy's goal on the selection committee.
18	It would revert it down from having a one-third vote
19	essentially through its president, president elect on the
20	selection committee back to a one-fifth vote, so it would
21	actually diminish the Academy's role, and there's really
22	no clear benefit to the Academy if the named Plaintiffs
23	prevail.

24

W

And certainly if your Honor were to enter



1	judgment for Plaintiff, for the named Plaintiffs, it
2	would be make it a lot harder to have the Board approve,
3	and pass, and adopt administrative amendments that it may
4	see and may view as necessary to the administration of
5	the organization.
6	So in sum on this point, you know, we kind of
7	go back to Caufield which cited Emerald Partners.
8	Emerald Partners was the Delaware case that Caufield
9	looked to, and Emerald Partners explains that the
10	touchstone of all this inquiry is whether the Defendants
11	show that it's very likely the derivative action was not
12	being maintained for the benefit of the shareholders, and
13	I think that's exactly the case here.
14	The Plaintiffs have at all times agreed under
15	contracts with the CCA to serve the CCA "against the
16	Academy" as the CCA put in its 990s. The case is brought
17	primarily for the benefit not of the Academy, but of the
18	CCA, and therefore, the named Plaintiffs can't be
19	fiduciaries of the Academy. They can't fairly and
20	adequately represent the Academy, and on this independent
21	ground, we say the summary judgment should be entered for
22	the Defendants.
23	According to the second of the three grounds,

24 and I will only discuss this briefly, Illinois law



1	provides that, you know, by filing a suit for declaratory
2	judgment, I'm quoting here from McDonald versus County
3	Board of Kendall County, a Second District case from
4	1986, 146 Illinois App. 3d, 1051, quoting from Page 1054,
5	it says, "By filing suit for a declaratory judgment, one
6	does not obviate the need for setting forth sufficient
7	facts as will establish a cause of action."
8	In the First District in Caufield, and also in
9	Davis v. Dyson, it further explained that a derivative
10	suit is "an action that a corporate shareholder brings on
11	behalf of a corporation to seek relief for injuries done
12	to that corporation," and this Court agreed with that on
13	the first motion to dismiss, for example, it dismissed
14	the complaint for failure to allege injury.
15	Now we're two and a half years past the
16	challenged amendment as I've said. There is evidence in
17	the record as we discussed already that the challenged
18	amendment benefits the Academy. It gives it a one-third
19	say on the selection committee, for example. That's a
20	concrete way in which it benefits the Academy.
21	There is no evidence in the record after all
22	the discovery that's been taken that the Academy is
23	harmed by the challenged amendment either by the manner
24	of passage, by the fact it was passed by the Board and



1	not also by the members, or by the substance of it, and
2	there's no evidence that there's even a threatened harm.
3	So for those reasons, we would say there is an
4	essential element on which we must prevail and on which
5	they cannot prevail, and there is no evidence to support
6	them in prevailing, and for that second reason, we would
7	ask for summary judgment to be entered.
8	At this point, I will turn it over to Mr. Monts
9	who is going to address the third and final ground and
10	not least the merits.
11	THE COURT: Thank you, Mr. Siegel.
12	Counsel, if you would identify yourself so we
13	have a clear record of your identity.
14	MR. MONTS: Yes, your Honor.
15	I'm William Monts. Mr. Siegel referred to me
16	as Tripp which is a nickname.
17	It's a pleasure to be before you today, your
18	Honor, and I am also appearing on behalf of the
19	Defendants and the Nominal Defendant, the American
20	Academy of Actuaries, and may it please the Court.
21	I would like to turn to the merits briefly, and
22	I'd like to start with a principle we referred to in our
23	briefing as the difference principle; and with that, I
24	would note that Article 15 of the Academy's bylaws divide
1	



1	the types of amendments that can be adopted into two
2	broad categories. Those in Bucket A are the ones that
3	the Board may adopt without a member vote, and those in
4	Bucket B are those that require a member vote.
5	Now the threshold question we believe here,
6	your Honor, on this issue is who decides whether an
7	amendment falls into Bucket A or Bucket B, and the answer
8	to that question under the bylaws is clearly the Board.
9	Any other question forces every amendment to be submitted
10	to a member vote or to be brought to this Court.
11	And if every amendment must be submitted to a
12	member vote, then effectively the Board's power is bred
13	out of existence.
14	Now the Wigod case, Wigod versus Chicago
15	Mercantile Exchange holds that bylaws should be construed
16	just like other legal text in that no words should be
17	rendered superfluous. So if the Board is to actually
17 18	
	rendered superfluous. So if the Board is to actually
18	rendered superfluous. So if the Board is to actually have any authority to adopt amendments, of course, it
18 19	rendered superfluous. So if the Board is to actually have any authority to adopt amendments, of course, it must be the body and can be the only body that decides
18 19 20	rendered superfluous. So if the Board is to actually have any authority to adopt amendments, of course, it must be the body and can be the only body that decides whether something falls at the threshold in the Bucket A
18 19 20 21	rendered superfluous. So if the Board is to actually have any authority to adopt amendments, of course, it must be the body and can be the only body that decides whether something falls at the threshold in the Bucket A or Bucket B.
18 19 20 21 22	rendered superfluous. So if the Board is to actually have any authority to adopt amendments, of course, it must be the body and can be the only body that decides whether something falls at the threshold in the Bucket A or Bucket B. Once that is conceded, it is appropriate then



1	the Vandaly case that we have cited in our briefs put
2	into one of seven exceptions. The claim must involve
3	fraud, mistake, collusion, or arbitrariness.
4	The Plaintiffs have alleged none of those, and
5	with respect to arbitrariness which we can understand to
6	mean irrationality, the Plaintiffs' argument on the
7	merits is not that the Board was irrational, but that it
8	was all too rational and too deliberate.
9	The other three exceptions are that there's a
10	substantial contract property or economic right
11	implicating due process, and the Plaintiffs have
12	identified again none of those. There's no Academy
13	contract with itself. There's no Academy property right
14	at stake. There's no Academy economic right at stake.
15	That's the Plaintiffs are suing on behalf of
16	the Academy, so they have to identify one of those. They
17	haven't identified any exception to the ordinary rule of
18	deference to which this case would fall.
19	And when we look at Article 15, we can
20	ascertain that it's the Board's decision to decide to
21	separate the sheep from the goats. The Board did that
22	here, there's no dispute about that, and we believe the
23	case can end right there, your Honor. This is just not a
24	case that needs to go any further.



1	But even if we went further, we think looking
2	at the very substance of the amendment, it fits easily
3	within the Board's power, and I'll focus on all three
4	prongs, but I'd like to take policy and administrative
5	together because the Plaintiffs' response on that I think
6	shows both the problems with their construction and why
7	we have a deference principle in the first place.

The Plaintiffs say there's a question of policy 8 here because there were policy reasons used to make the 9 10 judgment, but, of course, your Honor, every board has reasons for making a decision and every decision could 11 12 probably go one way or the other. There has to be a 13 mechanism to make decisions, and if just because a 14 decision could go one way or another converted it into a question of policy, well, there'd be no amendment the 15 Board could adopt because every amendment would involve a 16 question of policy. 17

18 Similarly with respect to administrative, the 19 Plaintiffs offer up a construction of minor housekeeping 20 amendments. Now that's an indeterminate standard, much 21 like the standard they offered for policy questions, and 22 it suffers from two problems besides that. One is that 23 it is basically a second-guessing of a question committed 24 to the Board; and secondly, it's indeterminate and would



1	lead the Board asea. A minor housekeeping amendment is
2	in the eye of the beholder.
3	The problem, there's one other problem with
4	this, and it's a technical-legal problem. The Plaintiffs
5	concede that the language of the bylaws is unambiguous,
6	and we concur in that, your Honor, but the minor
7	housekeeping argument comes entirely from extrinsic
8	evidence. It comes from an index, not a set of minutes,
9	but an index of Board minutes that the Plaintiffs cited
10	in their case.
11	We offer a construction of both prongs that we
12	think is fairly clear and easy to apply and would make
13	sense going forward and has a limiting principle. With
14	respect to questions of policy, if the amendment affects
15	a policy reflected in the bylaws, then perhaps it is
16	it would be off limits to the Board. The Board's
17	amendment can't change a policy reflected in the bylaws.
18	Secondly, with respect to administration,
19	that's a management function, your Honor, and these
20	cases, I mean, this action here has got to be the
21	prototypical administrative function. It's nothing more
22	than deciding who sits on an appointments committee.
23	There's no change in standard as to the appointment of
24	persons on the ASB or the ABCD. The rules governing



1	those remain the same. There's no change in the function
2	of the ASB or ABCD. Again, those remain entirely the
3	same.
4	The only thing that's changed here is who sits
5	on a committee, and the appointment of persons to an
6	appointments committee has got to be the most
7	paradigmatic example that one can conjure of managing the
8	function of an organization, and that's all the Board has
9	done.
10	The final question is one of the amendment is
11	permissible so long as it doesn't affect the substantive
12	member rights of any of the Academy members, and here the
13	Plaintiffs don't tell us what member right is affected
14	other than the right to vote on bylaws amendments, but
15	that argument is circular, your Honor. No matter how one
16	reads it, the argument is that members have been
17	deprived must vote on this amendment because they
18	otherwise would be deprived of their right to vote on
19	amendments. That can't be the standard, otherwise, again
20	the Board's authority to make bylaws and amendments would
21	be read out of the Article 15, and Wigod makes that an
22	impermissible construction.
23	There are plenty of rights that are reflected
24	in the amendments excuse me in the bylaws. There



1	are the rights of members to attend Academy meetings, to
2	use the designation MAAA as their members. There are a
3	host of rights that are available to members should they
4	find themselves unfortunately within the disciplinary
5	process, including the right to appear, to make written
6	submissions, to have counsel present. So there are a
7	plethora of rights that are reflected in the bylaws, but
8	this one is not the right on which an amendment can turn
9	or otherwise the Board would have no authority to make
10	amendments, and again as we noted, that can't be the
11	proper construction.
12	So I'll sum up where we land on this, your
13	Honor, and we think quite clearly the motion, our motion
14	should be granted and the Plaintiffs' should be denied.
15	As Mr. Siegel pointed out, the Plaintiffs are
16	inadequate representatives. They have not alleged any
17	injury to the Academy, and quite squarely on the merits,
18	we believe that once this Court determines that the Board
19	is to decide the Bucket A-Bucket B question, that that's
20	the end of the case; but even if the Court were to go
21	further, the merits point clearly, the interpretation of
22	Article 15 points clearly our way, and there's really not
23	a close call on this one.

So respectfully, your Honor, we'd ask you to



24

1	grant the Defendants' motion and to deny the Plaintiffs',
2	and thank you very much.
3	THE COURT: Thank you, Counsel.
4	Mr. Wright, anything?
5	MR. WRIGHT: Just a couple of points to respond to,
6	your Honor.
7	First regarding the deference principle, you
8	know, essentially the argument there appears to be that
9	the Board gets to decide what's within its power and
10	what's not, but that would require us necessarily to
11	ignore Article 15 that limits what amendments can be made
12	by the Board. It effectively means that any changes can
13	be made and would render that provision meaningless.
14	Again to the policy issue as well, if I
15	understood the argument correctly, it's that, you know,
16	any decision could be a policy, and therefore, the Board
17	gets deference to decide what fits under that definition
18	or what not, and so that kind of goes back to the
19	deference issue of what is the point of Article 15 in the
20	bylaws if the Board simply gets to decide what's within
21	their power and what's not within their power. That
22	holds certain powers from the members, powers that are
23	reflected in the bylaws and saved for the members, and I
24	think that goes to the substantive right issue as well



1	because through the bylaws, the members had a right to
2	vote on the challenged amendment and they were deprived
3	of that right.
4	And I just want to make another quick response
5	regarding the conflict issue and what has been the
6	reference to the Caufield case. Again, when we go back
7	to the issues present there, we are looking at direct
8	conflicts between the interest of the plaintiffs and the
9	association that they are allegedly acting on behalf of.
10	In that case, we had individual lawsuits
11	brought by the shareholders against the corporations and
12	significant money judgments entered on behalf of those
13	individual plaintiffs against the corporation. That is
14	clearly a direct conflict between the interest of the
15	plaintiffs and the interest of the association they are
16	seeking to represent.
17	Here I've seen nothing to indicate that
18	restoring the bylaws to what they once were would be
19	damaging to the AAA, would confer a benefit on the CCA to
20	the detriment of the AAA. So that conflict that we see
21	in Caufield is simply not present here.
22	And again regarding the issue of support, it is
23	our position that there's no Illinois law that would
24	require a certain threshold of support prior to allowing



1	this action to proceed, and I don't believe the
2	Defendants have cited any.
3	Thank you, your Honor.
4	THE COURT: Thank you, Mr. Wright.
5	Mr. Siegel, anything else from you?
6	MR. SIEGEL: Well, I'll briefly, briefly reply on
7	the discussion of Caufield and attempt to distinguish it,
8	and just make two points.
9	First, of course, you are asked to apply, you
10	know, up to eight factors, a multifactor analysis, so
11	it's a fact-specific inquiry that's submitted to you. So
12	I don't think saying that one case is not exactly like
13	another really addresses, you know, the factors that we
14	discussed, four of which we think strongly indicate that
15	at bottom, the case is being brought on behalf of the
16	CCA.
17	But even to speak specifically about the facts
18	of the case, I mean, it's somewhat analogous that the
19	named Plaintiffs are purporting to sue for the Academy,
20	but they are seeking what can fairly be described as a
21	selfish interest to promote the CCA's goals by negating a
22	decision of the Academy to remove the CCA from
23	representation on the selection committee.
24	The named Plaintiffs are leaders of the CCA.



1	They have contracts with the CCA requiring them to pursue
2	relief for the CCA, and those loyalty, and those
3	contractual duties conflict with their duty to the
4	Academy that they would owe as a fiduciary as derivative
5	Plaintiffs. It's really not that it's pretty
6	analogous I think to the facts in the Caufield case, so
7	we think that's pretty squarely within Illinois law.
8	I don't know if Mr. Monts had a response at all
9	on the question of merits and deference principle that
10	was raised, and I'm complete, and I appreciate your
11	hearing us.
12	THE COURT: Thank you, Mr. Siegel.
13	Mr. Monts, anything else from you?
14	MR. MONTS: Just one point, your Honor, on the
15	deference point. There are, in response to Mr. Wright's
16	point that the Board would be completely unconstrained,
17	that's incorrect. We identified the seven exceptions
18	that would apply to the deference principle, but none of
19	them are applicable here, and Plaintiffs don't argue to
20	the contrary.
21	Secondly, I would point out that in the Finn
22	case that we cited, there was an expressed provision in
23	the bylaws there that the Board had final authority to
24	determine for itself the meaning of the bylaws, and the



1	First District had thought nothing amiss of that.
2	And then third, just as a practical matter here
3	in the Academy's bylaws, there's a referendum provision
4	that allows the members to propose bylaws amendments by
5	following a petition procedure, and if they believed, if
6	the members believed that the Board had acted in excess
7	of its authority, it could always they could always
8	invoke that and repeal any amendment that they thought
9	was problematic.
10	So we think the deference principle is clearly
11	held here and the concerns that Mr. Wright mentioned are
12	just simply inapplicable as a matter of law and as a
13	matter of fact.
14	Thank you, your Honor.
15	THE COURT: Thank you all for your presentations.
16	Your submissions were excellent in terms of identifying
17	the specific issue issues, if you will, that you are
18	requesting me to decide, and the parties have been
19	well-represented by the three of you, and I don't think
20	there should be any dispute about that.
21	What brings us to our motions this afternoon,
22	let's talk a little bit about what summary judgment is
23	and whether it's appropriate or not for the Court to
24	determine a case based upon the presentations of summary



1	judgment motions such as are before me this afternoon.
2	Summary judgment is proper where the pleadings,
3	depositions, admissions, and affidavits on file reveal
4	that there is no genuine issue of material fact and the
5	moving party is entitled to a judgment as matter of law.
6	As in this case, the parties filed cross-motions for
7	summary judgment which create that only a question of law
8	is involved, and they invite and have invited this Court
9	to decide the issues based on the record.
10	However, as our Supreme Court made clear, the
11	filing of cross-motions for summary judgment does not
12	establish that there was no genuine issue of material
13	fact or obviate a Court to render summary judgment.
14	THE REPORTER: I'm sorry, Judge. You're cutting in
15	and out again.
16	THE COURT: I don't know why.
17	summary judgment, that case is Pielet v.
18	Pielet, P-I-E-L-E-T, the Public Domain cite, 2012, IL
19	112064. That's from Paragraph 28.
20	The Plaintiffs are proceeding on their Amended
21	Complaint. In the Amended Complaint, the Plaintiffs
22	provide a very detailed factual history of the American
23	Academy of Actuaries referred to by the parties and now
24	by this Court as AAA.



1	What needs to be emphasized is that the
2	material factual allegations are not in dispute. I will
3	not detail all the allegations as they are not in
4	dispute.
5	AAA is a nonprofit professional organization
6	that was incorporated in 1966 and at all times through
7	five distinct actuarial organizations. I will refer to
8	those by their acronyms as are contained within the
9	submissions and argued by the parties with the acronyms
10	in place. The organizations CCA, ASPPA, COPA
11	THE REPORTER: I'm sorry, Judge. I'm not hearing
12	all of the what you're saying.
13	THE COURT: Sorry to hear that.
14	THE REPORTER: The organizations CCA?
15	THE COURT: CCA, ASPPA, ACOPA, SOA, CAS, and AAA, or
16	Tripple A.
17	In 1988, the five organizations came together
18	and created the Actuarial Standards Board which is known
19	by its acronym ASB.
20	In 1992, the five organizations again came
21	together and created the American Board for Counseling
22	and Discipline, again, an acronym, ABCD. It's agreed by
23	all five organizations that ASB and ABCD would be housed
24	within AAA, and that both ASB and ABCD would operate on



1	behalf of all five actuarial organizations.
2	Who determines who is appointed to ABCD and
3	ASB? Members of the selection committee. The selection
4	committee as of September 4th, 2018 was comprised of ten
5	members, two each from the five actuarial organizations,
6	president and president elect of each of these
7	organizations, five times two, that's ten.
8	On September 4th, 2018, AAA's Board voted to
9	alter the composition of the selection committee
10	following the recommendation of AAA's strategic planning
11	committee. The decision changed the composition of the
12	Board that it would include and not the board, but of
13	the selection committee, so that it would include only
14	the president and president elect of AAA, CAS, and SOA,
15	but not CCA and ACOPA. This decision that was made by
16	the Board was made as an amendment to AAA's bylaws.
17	The Defendants in this case maintain that the
18	Board was authorized to amend its bylaws pursuant to
19	Article 15 of the AAA bylaws which permits the Board to
20	amend the bylaws by a proper vote of the directors in
21	order to adopt administrative, editorial, and technical
22	amendments to the bylaws that do not involve questions of
23	policy or affect the substantive rights of the Academy's
24	members. That is directly from Article 15 of AAA's



1	bylaws.
2	The Defendants further assert that the changes
3	that were made were administrative and did not affect any
4	substantive rights of the AAA members and did not involve
5	questions of policy.
6	Plaintiffs maintain that quote-unquote serious
7	questions of policy were implicated by the amendment that
8	was made and that it was not an administrative amendment,
9	and that it also affected the substantive rights of AAA's
10	members, including the Plaintiffs. As such, any
11	alteration of the composition of the selection committee
12	was required to be voted on by all members of AAA which
13	the Plaintiffs maintain was required by Article 15 of the
14	bylaws.
15	Of some potential significance, the Board voted
16	on and adopted the strategic planning committee's
17	recommendation only after the Board concluded that it had
18	the authority to do so without a member vote.
19	So we need to break this down. Did this
20	involve a question or questions of policy? The
21	Plaintiffs have never identified what policy was
22	implicated by the change in the selection committee's
23	composition.
24	Plaintiffs do argue that the Academy had a



1	policy regarding the composition of the committee but
2	never identify where the policy can be found. It does
3	not exist. The Plaintiffs appear to conflate the
4	practice with the policy of the Academy.
5	It is also clear that the questioned amendment
6	was administrative in nature. The Academy had the
7	authority to make the decision that it did as changed the
8	membership of an appointments committee. The standards
9	governing how that appointment authority is exercised has
10	not changed.
11	Did it affect the substantive rights of the
12	Plaintiffs or the members of the Academy? The right the
13	Plaintiffs referred to is a right to vote on proposed
14	amendments to the bylaws, but the amendment does not
15	affect a substantive right of any member as it affected
16	only the composition of the selection committee.
17	I think what is also significant and what
18	should be noted is the Supreme Court's decision in Angle
19	versus Walsh. That case, although old, it appears at 258
20	Illinois 98. It is a 1913 decision, as well as it's
21	progeny, it cautions Courts from interfering with the
22	enforcement of bylaws of voluntary associations.
23	More recently, this issue has been addressed
24	through Appellate Court decisions, both of which are from



1	the First District, Finn versus Beverly Country Club case				
2	which is at 298 Illinois Appellate 3d 565. It is a 1997				
3	decision, and much more recently in Gilyana, that's				
4	G-I-L-Y-A-N-A, versus Assyrian American Association of				
5	Chicago. The Public Domain cite is 2015 Ill. App				
6	150460				
7	MR. WRIGHT: Could you repeat that citation. You				
8	cut off.				
9	THE COURT: Gilyana is 2015, First, 150460.				
10	In Gilyana, the Court noted that Angle's				
11	bright-line rule has evolved and become less strict in				
12	terms of weighing in on membership disputes of				
13	voluntary				
14	THE REPORTER: I'm sorry. Voluntary what? You're				
15	cutting off. I'm sorry.				
16	THE COURT: I don't know why.				
17	THE REPORTER: Voluntary what?				
18	THE COURT: Is anybody else having a difficult time				
19	hearing me?				
20	MR. WRIGHT: Yes, Judge. You do keep cutting in and				
21	out unfortunately.				
22	THE COURT: That is a shocker.				
23	Well, you're doing exactly what I told you to				
24	do, so thank you for doing that, Ms. Laudien.				



1	The Gylana cite, I will give it to you a third
2	time, 2015 Ill. App. 1st, 150460. In Gylana, the Court
3	noted that Angle's bright-line rule has evolved and
4	become less strict in terms of weighing in on membership
5	disputes of voluntarily organizations.
6	Three narrow exceptions have been identified
7	and were identified in the Finn case. It is clear that
8	the Plaintiff has not established any evidence that fits
9	any of the three very narrow exceptions.
10	It's also of some significance in Gylana that
11	the Court questioned whether any exceptions actually
12	exist, and that is for another day, but the exceptions
13	that were identified in Finn in discussing Gylana as well
14	as in the Angle case have not been established by the
15	Plaintiffs in this case.
16	So it is clear, the amendment to the bylaws
17	relative to the selection committee is clear and
18	unambiguous. It was within the authority of the Board to
19	make this amendment to the bylaws in the manner that it
20	did and without submitting the amendment to the Academy
21	members for the vote, and it was consistent with
22	Article 15 of the Academy's or AAA's bylaws.
23	Several other arguments have been advanced by
24	the parties relative to whether the Plaintiffs are proper



1	parties to represent the Academy in a derivative capacity
2	and whether the Academy was injured due to the amendment.
3	However, those arguments are now moot and I will not
4	weigh in on those as I am granting the Plaintiffs I'm
5	granting the Defendants' motion for summary judgment and
6	I'm denying the Plaintiffs' motion for summary judgment.
7	Are there any questions?
8	MR. SIEGEL: For the Plaintiffs I'm sorry. For
9	the Defendants, thank you, your Honor, for your
10	consideration.
11	I don't have further questions.
12	MR. MONTS: Nothing from me, your Honor, and thank
13	you very much.
14	THE COURT: Mr. Wright?
15	MR. WRIGHT: Thank you, Judge.
16	Nothing from me.
16 17	Nothing from me. THE COURT: All right. Mr. Siegel, if you'd prepare
17	THE COURT: All right. Mr. Siegel, if you'd prepare
17 18	THE COURT: All right. Mr. Siegel, if you'd prepare the order.
17 18 19	THE COURT: All right. Mr. Siegel, if you'd prepare the order. And I'm a little concerned about our transcript
17 18 19 20	THE COURT: All right. Mr. Siegel, if you'd prepare the order. And I'm a little concerned about our transcript because apparently I was cutting in and out, so it's up
17 18 19 20 21	THE COURT: All right. Mr. Siegel, if you'd prepare the order. And I'm a little concerned about our transcript because apparently I was cutting in and out, so it's up to you how you want to prepare that.



1	MR. SIEGEL: That's how I'll put it.
2	THE COURT: All right. Prepare that in Word format,
3	circulate that, of course, to Mr. Wright. Send that on
4	in to Haley Comelia. Haley is my Law Clerk, and if you
5	don't have her email address, it will be on the standing
6	order.
7	Thank you all in your presentations. You did
8	an excellent job.
9	Good luck to you and your respective clients.
10	Thank you, Miss Laudien. I'm sorry to give you
11	such a difficult time this afternoon.
12	THE REPORTER: I'll do my best.
13	THE COURT: I know you will.
14	Have a good day.
15	MR. WRIGHT: Thank you, Judge.
16	(WHICH WERE ALL THE PROCEEDINGS
17	HAD IN THE AFOREMENTIONED CAUSE.)
18	
19	
20	
21	
22	
23	
24	



1	IN THE CIRCUIT COURT OF COOK COUNTY, ILLINOIS					
2	COUNTY DEPARTMENT - CHANCERY DIVISION					
3						
4						
5	I, Laurel E. Laudien, a Certified Shorthand					
6	Reporter for the Circuit Court of Cook County, County					
7	Department - Chancery Division, do hereby certify that I					
8	reported in shorthand the proceedings had at the hearing					
9	in the above-entitled cause; that I thereafter caused the					
10	foregoing to be transcribed into typewriting, which I					
11	hereby certify to be a true and accurate transcript of the					
12	proceedings had before the Honorable MICHAEL T. MULLEN,					
13	Judge of said court.					
14						
15						
16	Kaurof . " Kaudia					
17						
18	Certified Shorthand Reporter RMR, RPR, CSR #084.001871					
19						
20						
21						
22						
23	Dated this 5th day					
24	of March, 2021.					



WORD INDEX	< 3 >	36:23 39:24 40:4,	adopting 13:11
	3 16:16	6, 12 42:20 43:1, 2	advance 15:16
< 0 >	30 17:17	Academy's 17:8	advanced 42:23
084.001871 45:18	3d 23:4 41:2	21: <i>17</i> , <i>21</i> 24:24	advanced 42.23 adversarial 19:1
084-001871 2:24	3rd 21:2	35:3 38:23 42:22	affect 7:9 13:20
004-0010/1 2.24	Ju 21.2		29:11 38:23 39:3
.1.	<4>	accurate 3:14 45:11	
<1>			40:11, 15
1 17:12 18:1	4th 1:16 5:1, 12,	achieve 18:21	affidavits 36:3
10 21:6	14 38:4, 8	acknowledged 20:17	AFOREMENTIONE
1051 23:4	_	ACOPA 37:15	D 44:17
1054 23:4	<5>	38:15	afternoon 3:2, 7, 24
11 20:23 21:6	565 41:2	acronym 37:19, 22	4:2, 7, 8 6:8 35:21
112064 36:19	5th 45:23	acronyms 37:8, 9	36:1 44:11
11A 17:11	_	acted 35:6	agency 18:20
12 18:10	< 6 >	acting 32:9	agents 18:19
13 18:10	6 18:2	action 9:6, 9, 12, 14	aggrieved 9:13
146 23:4		10:4, 7, 17 13:6	agree 12:19
15 13:17 24:24	< 8 >	14:3, 14 15:23	agreed 12:10
26:19 29:21 30:22	8 20:1	17:21 20:20 22:11	22:14 23:12 37:22
31:11, 19 38:19, 24		23:7, 10 28:20 33:1	agreement 15:15
39:13 42:22	< 9 >	actions 7:13	agreements 17:5, 10
150460 41:6, 9 42:2	98 40:20	actual 13:10 17:14	al 1:5, 8
15777 1:7	990s 18:4, 5 22:16	Actuarial 17:22	Albert 3:21
16 20: <i>18</i>		37:7, 18 38:1, 5	ALEXANDER 1:20
180129 12:16	< A >	ACTUARIES 1:11	4:1
1913 40:20	AAA 8:9 9:23	2:6 4:24 11:16,21	allegations 37:2, 3
1966 37:6	10:10 32:19, 20	15:14 20:15 24:20	allege 23:14
1986 23:4	36:24 37:5, 15, 24	36:23	alleged 26:4 30:16
1988 37:17	38:14, 19 39:4, 12	addition 11:23	allegedly 32:9
1992 37:20	AAA's 38:8, 10, 16,	14:22 17:19	allowing 6:11
1997 41:2	24 39:9 42:22	address 19:16 24:9	32:24
1st 42:2	ABCD 8:12 28:24	44:5	allows 35:4
	29:2 37:22, 23, 24	addressed 40:23	ALPERT 1:8
< 2 >	38:2	addresses 33:13	alter 38:9
2 17:12, 17 20:18	abide 17:21	adequate 13:2	alteration 39:11
2:00 1:18	above-entitled 1:15	15:9, 22 16:6	altered 5:11
20,000 20:4, 16	45:9	adequately 22:20	amend 38:18, 20
2012 36:18	absence 14:18, 22	administration 22:4	Amended 12:9
2015 41:5, 9 42:2	A-Bucket 30:19	28:18	18:1 20:24 36:20,
2018 1:7 5:1, 12,	ACADEMY 1:11	administrative 7:7,	21
14 17:5,6 18:6	2:6 4:24 7:2	14 8:14, 20 13:19	amending 7:4
21:2 38:4,8	11:16, 18 12:1	22:3 27:4, 18	amendment 5:11
2019 12:16 18:6	13:3, 10 14:24	28:21 38:21 39:3,	7:17,23 8:1,2,3,5,
2021 1:17 45:24	15:10, 12, 18 17:21	8 40:6	7, 14, 18 9:1 10:23
24 11:23	18:9, 15, 23 19:11,	admissions 36:3	13:7, 9, 11, 13, 16,
258 40:19	22, 24 20:3 21:15,	admit 8:10, 15	17 17:4 20:17
28 36:19	16, 22 22:16, 17, 19,	12:6 17:18	21:3 23:16, 18, 23
298 41:2	20 23:18, 20, 22	adopt 22:3 25:3,	25:7, 9, 11 27:2, 15,
2B 21:7	24:20 26:12, 13, 14,	18 27:16 38:21	16 28:1, 14, 17
	16 29:12 30:1, 17	adopted 25:1 39:16	29:10, 17 30:8
	33:19, 22 34:4	· ·	32:2 35:8 38:16
	1 /	1	1



39:7, 8 40:5, 14	arbitrariness 26:3, 5	available 30:3	briefly 13:23 19:16
42:16, 19, 20 43:2	ArcelorMittal 12:15	_	22:24 24:21 33:6
amendments 7:7, 8	argue 6:9 9:8, 13	< B >	briefs 6:11 25:24
8:6 13:18 22:3	34:19 39:24	back 21:13, 20	26:1
25:1, 18 27:20	argued 37:9	22:7 31:18 32:6	bright-line 41:11
29:14, 19, 20, 24	arguing 9:1 11:10,	based 4:14 7:12	42:3
30:10 31:11 35:4	13 13:22	12:20 19:14, 20	bring 15:16 17:7
38:22 40:14	argument 4:11	35:24 36:9	19:1 25:23
AMERICAN 1:11	10:1 11:13 26:6	Basically 14:6	bringing 9:6 20:12
2:6 4:24 11:16,20	28:7 29:15, 16	27:23	brings 5:11 23:10
24:19 36:22 37:21	31:8, 15	beginning 17:6	35:21
41:4	arguments 6:20	behalf 1:20, 24 2:2	broad 25:2
amiss 35:1	10:3 19:2 42:23	4:1 18:7, 23 20:12	brought 17:7 18:7,
analogous 33:18	43:3	23:11 24:18 26:15	22 22:16 25:10
34:6	Article 13:17	32:9, 12 33:15 38:1	32:11 33:15
analysis 33:10	24:24 26:19 29:21	beholder 28:2	Bucket 25:2, 4, 7,
analyzing 16:5	30:22 31:11, 19	believe 4:14 6:1	20, 21 30:19
and/or 8:16	38:19, 24 39:13	9:4 10:21 13:8	burden 10:4
Angle 40:18 42:14	42:22	15:11 25:5 26:22	bylaws 4:24 5:1,
Angle's 41:10 42:3	Articles 21:6	30:18 33:1	10 6:4 7:2, 4, 6, 8,
Answer 8:15 25:7	ASB 8:12 17:22,	believed 35:5, 6	<i>16, 21</i> 10: <i>11, 12, 14,</i>
answered 12:6	23 28:24 29:2	benefit 9:20 18:15	16, 22 13:17 17:21
anybody 41:18	37:19, 23, 24 38:3	21:22 22:12, 17	21:1, 7, 12 24:24
apologize 10:13	ascertain 26:20	32:19	25:8, 15 28:5, 15,
App 12:16 23:4	asea 28:1	benefits 23:18, 20	17 29:14, 20, 24
41:5 42:2	asked 33:9	best 9:7 18:18	30:7 31:20, 23
apparently 43:20	aspersion 19:8	19:10 44:12	32:1, 18 34:23, 24
appear 30:5 40:3	ASPPA 37:10, 15	Beverly 41:1	35:3, 4 38:16, 18,
appeared 5:1	assert 39:2	bit 35:22	19, 20, 22 39:1, 14
appearing 24:18	Association 9:7	Board 7:2, 3, 6, 16	40:14, 22 42:16, 19,
appears 3:1 31:8	10:14, 15 18:8	9:10, 12 10:18, 22	22
40:19	32:9, 15 41:4	12:1 13:7, 11, 18	
Appellate 40:24	associations 40:22	17:23 22:2 23:3,	<c></c>
41:2	assume 9:19	24 25:3, 8, 17 26:7,	call 30:23
applicable 34:19	Assyrian 41:4 attached 5:24	21 27:10, 16, 24 28:1, 9, 16 29:8	called 17:20
applies 13:23 14:10 apply 28:12 33:9	attachments 6:5	30:9, 18 31:9, 12,	capacity 15:20 43:1 care 5:21
34:18	attack 10:24	16, 20 34:16, 23	CAS 37:15 38:14
appointed 38:2	attacking 8:23	35:6 37:18, 21	case $4:22$ $6:19$ $7:1$,
appointment 28:23	attempt 10:24 33:7	38:8, 12, 16, 18, 19	<i>li</i> 8:21 9:17, 18
29:5 40:9	attend 4:12 30:1	39:15, 17 42:18	10:15 $12:14, 16, 17,$
appointments 28:22	attention 11:9	Board's 7:13 8:5	20, 21 14:13 18:14
29:6 40:8	attorneys 5:9	10:10 25:12 26:20	20, 21 14.15 18.14 22:8, 13, 16 23:3
appreciate 6:23	attorney's 17:16	27:3 28:16 29:20	25:14, 23, 24 26:1,
34:10	authenticity 5:18	body 10:19 25:19	18, 23, 24 28:10
appropriate 25:22	authority 8:6 9:12,	bottom 33:15	30:20 32:6, 10
35:2 <i>3</i>	18 25:18 29:20	break 39:19	33:12, 15, 18 34:6,
approval 10:18, 23	30:9 34:23 35:7	bred 25:12	22 35:24 36:6, 17
approve 22:2	39:18 40:7, 9 42:18	brief 6:17	38:17 40:19 41:1
approve 22.2 approximately 1:17	authorized 38:18	briefing 8:3 24:23	42:7, 14, 15
		510111 <u>5</u> 0.5 21.25	,, ,
	I	I	I



cases 6:6, 7 10:6	circular 29:15	Complaint 6:3	contracted 17:3
20:6, 9 28:20	circulate 44:3	11:3 12:9 18:1	20:21
Casualty 12:14, 15	circumstance 14:10	20:24 23:14 36:21	contracts 22:15
categories 25:2	citation 41:7	complete 5:20	34:1
Caufield 9:18	cite 20:6 36:18	34:10	contractual 17:14
15:23, 24 16:4	41:5 42:1	completely 34:16	18:21 19:12, 20, 22
22:7, 8 23:8 32:6,	cited 6:6 12:14	composition 7:21	34:3
21 33:7 34:6	17:12, 16 22:7	10:17 38:9, 11	contrary 9:6 15:17
cause 1:15 13:5	25:24 26:1 28:9	39:11, 23 40:1, 16	34:20
14:3, 13 23:7	33:2 34:22	comprised 38:4	contrast 9:18
44:17 45:9	claim 14:17, 19, 23	concede 28:5	controlled 7:3
caused 45:9	15:1 20:12 26:2	conceded 25:22	converted 27:14
cautions 40:21	clarification 7:24	concern 8:11	COOK 1:3 45:1,6
CCA 8:9 9:8, 16,	CLARK 1:5 3:21	concerned 7:15	COPA 8:9 37:10
20 15:14 16:19, 20,	clear 5:18 8:1	9:14, 24 43:19	copy 4:23 5:9, 10
24 17:1, 3, 14, 19,	13:2 14:9 18: <i>13</i>	concerning 10:8	core 7:1
22, 23 18:8, 12, 13,	21:22 24:13 28:12	concerns 7:12 8:8	corporate 16:1
15, 20 19:12, 20, 23	36:10 40:5 42:7,	35:11	23:10
20:21, 22 21:12, 14	16, 17	concluded 39:17	corporation 11:19
22:15, 16, 18 32:19	clearly 3:8 25:8	concrete 23:20	23:11, 12 32:13
33:16, 22, 24 34:1,	30:13, 21, 22 32:14	concur 28:6	corporations 32:11
2 37:10, 14, 15	35:10	conduct 7:3	correct 3:16 4:16,
38:15	Clerk 44:4	confer 32:19	17
CCA's 15:16 17:8,	clients 4:15 44:9	Conference 15:13	correctly 31:15
20 18:4 33:21	close 30:23	confirms 18:17	costs 17:15
certain 31:22 32:24	closely-held 20:5, 9	conflate 40:3	Counsel 3:11, 12,
certainly 14:8	Club 41: <i>1</i>	conflict 16:2, 5, 9,	23 4:3, 6 11:12
21:24	collusion 26:3	13 18:18 19:13	19:8 24:12 30:6
Certified 2:24 45:5,	combination 16:7	32:5, 14, 20 34:3	31:3
17	Comelia 44:4	conflicts 13:2 19:7,	Counseling 37:21
certify 45:7, 11	comes 28:7, 8	9, 11 32:8	Country 41:1
CH 1:7	coming 18:11	conjure 29:7	COUNTY 1:2, 3
challenged 7:17, 22	commitment 18:21	consequence 9:11	23:2, 3 45:1, 6
8:1, 2, 5, 7, 24	committed 27:23	consider 3:19 16:4	couple 11:10 14:1
10:23 13:7, 9, 16	committee 7:5, 12,	20:14	31:5
17:4 20:17 21:3	21 8:17, 19 10:17,	consideration 43:10	course 9:9, 11
23:16, 17, 23 32:2	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	consistent 9:13	11:23 14:4 20:8
challenges 3:9	13, 17, 20 23:19	42:21	25:18 27:10 33:9
CHANCERY 1:3	28:22 29:5, 6	constitute 15:9	44:3
45:1, 7	33:23 38:3, 4, 9, 11,	construction 27:6,	COURT 1:3, 16
change 8:11, 16, 18,	<i>13</i> 39:11 40:1, 8,	<i>19</i> 28:11 29:22	3:1, 2, 5, 7, 18 4:2,
20 28:17, 23 29:1	16 42:17	30:11	7, 9, 18, 21 5:6, 17
39:22	committee's 39:16,	construed 25:15	6:16, 18 7:20 9:21,
changed 10:9 29:4	22	Consulting 15:13	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
38:11 40:7, 10	common 8:13	contained 37:8	12:20 18:24 19:9
changes 7:21		Cont'd 2:1	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
31:12 39:2	Company 12:15 20:5, 9	contend 14:20	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
	,		31:3 33:4 34:12
Chicago 25:14 41:5	compared 19: <i>18</i> , <i>21</i> competing 7: <i>12</i>	contention 18:14 contents 6:2	
CIRCUIT 1:3 45:1,	competing 1:12		35:15, 23 36:8, 10,
6		contract 10:14	13, 16, 24 37:13, 15
		19:14, 20 26:10, 13	40:24 41:9, 10, 16,



18, 22 42:2, 11	18:9 20:18, 23	diminish 21:21	duty 15:17 19:20
43:14, 17 44:2, 13	22:10, 22 24:19	diminishes 21:17	34:3
45:1, 6, 13	31:1 33:2 38:17	DINSMORE 1:20	Dyson 23:9
Courts 40:21	39:2 43:5, 9, 23	direct 19:13 32:7,	
Court's 7:24 12:7	Defendant's 14:18	14	< E >
40:18	17:24	directly 38:24	easily 27:2
create 36:7	deference 26:18	Director 2:5 11:14,	easy 28:12
created 37:18, 21	27:7 31:7, 17, 19	15	economic 26:10, 14
creates 14:8	34:9, 15, 18 35:10	directors 38:20	editorial 7:7, 14
cross-motions 4:10	defined 8:2	disapproved 20:16	38:21
12:18 36:6, 11	definition 31:17	disciplinary 30:4	effect 21:11
CSR 2:24 45:18	degree 20:1	Discipline 37:22	effectively 25:12
current 5:23 11:24	Delaware 22:8	discovery 12:4	31:12
16:24 17:1, 19	deliberate 26:8	23:22	eight 16:4, 12
cut 41:8	demonstrates 8:7	discuss 14:4 16:16	33:10
cutting 5:4 36:14	denied 30:14	20:19 22:24	either 5:14 8:18
41:15, 20 43:20	deny 31:1	discussed 23:17	13:14 14:17 23:23
	denying 43:6, 24	33:14	elect 21:9, 13, 19
< D >	DEPARTMENT	discussing 14:1	38:6, 14
damaged 10:10	1:3 45:1,7	42:13	element 14:16, 19,
damages 10:1, 10	depend 19:1, 5	discussion 33:7	23 24:4
damaging 32:19	dependent 15:21	dismiss 4:15 12:8	elements 14:13
date 13:9	depends 18:24	23:13	email 44:5
dated 17:5 45:23	depositions 12:11	dismissed 23:13	Emerald 22:7, 8, 9
Davis 23:9	36:3	dispositive 19:15	emphasized 37:1
day 1:17 3:10	deprived 29:17, 18	dispute 7:18 12:12	enacted 10:16
6:22 21:2 42:12	32:2	14:6 26:22 35:20	enacting 10:23
44:14 45:23	derivative 9:14	37:2, 4	encompasses 11:18
decide 12:20 19:3	10:7 12:9 13:2, 5	disputed 14:7	enforcement 40:22
26:20 30:19 31:9,	14:3 15:1, 21, 24	disputes 41:12 42:5	enter 21:24
17, 20 35:18 36:9	18:1, 22 19:19	distinct 37:7	entered 15:3 22:21
decides 25:6, 19	20:8, 20 22:11	distinguish 33:7	24:7 32:12
deciding 28:22	23:9 34:4 43:1	District 12:16 23:3,	entering 12:23
decision 26:20	derive 9:20	8 35:1 41:1	entirely 28:7 29:2
27:11, 14 31:16	described 33:20	divide 24:24	entitled 14:15 15:5
33:22 38:11, 15	designation 30:2	DIVISION 1:3	36:5
40:7, 18, 20 41:3	detail 37:3	45:1,7	entity 16:10 20:2,
decisions 27:13	detailed 36:22	document 12:4	12
40:24	determine 34:24	documents 12:5	essential 8:16
declaration 7:19	35:24	doing 3:19 5:7	14:19, 23 24:4
declaratory 10:5, 8	determines 30:18	41:23, 24	essentially 9:1
23:1, 5	38:2	Domain 36:18 41:5	21:19 31:8
dedicated 8:22	detriment 9:22	Downs 2:5 11:14	establish 14:13
Defendant 1:12	32:20	driver 8:10	23:7 36:12
2:2 11:18 15:4	developed 19:10	driving 16:17, 20	established 42:8, 14
24:19	difference 24:23	18:14	et 1:5, 8
Defendants 1:9, 24	differing 8:8	dual 18:19	everybody 3:1
4:6 8:10, 15, 22	differs 14:11	due 26:11 43:2	evidence 9:4 10:21
9:7, 19 10:24	difficult 41:18	duly-enacted 7:16,	13:10, 13 14:18, 22
11:17 12:24 14:11,	44:11	$\begin{array}{c} 20 \end{array}$	15:10 16:22 17:14,
15, 21 17:10, 17		duties 34:3	
	1		I



16 23:16, 21 24:2,	factual 19:2 36:22	format 44:2	grant 9:21 11:2
5 28:8 42:8	37:2	former 11:24 16:24	31:1
evolved 41:11 42:3	factually 19:6	forth 23:6	granted 30:14
exactly 5:7 13:8,	fail 9:3 16:12	forward 6:15 28:13	granting 43:4, 5, 23
16 22:13 33:12	failed 10:22	foul 9:2	ground 13:15 14:2,
41:23	failure 10:11 23:14	found 40:2	3 15:7 22:21 24:9
example 23:13, 19	fair 15:22	four 16:12 33:14	grounds 11:11
29:7	fairly 14:9 22:19	frankly 16:18	12:2 <i>3</i> 14:2 <i>1</i> 15: <i>3</i> ,
excellent 35:16	28:12 33:20	fraud 26:3	5 16:7 22:23
44:8	fall 26:18	function 8:19	Gylana 42:1, 2, 10,
exception 26:17	falls 25:7, 20	10:20 28:19, 21	13
exceptions 26:2, 9	familiar 13:24	29:1,8	
34:17 42:6, 9, 11, 12	far 10:6	functioning 8:16	< H >
excess 35:6	fatal 16:14	functions 10:19	Haley 44:4
Exchange 25:15	favor 14:18, 22	funded 9:8	half 13:6, 8 23:15
exchanged 12:4, 5, 6	federal 18:5	funding 9:16 17:4,	hand 15:4 21:15
excuse 10:12 29:24	fees 17:16	10	happen 7:18
Executive 2:5	fiduciaries 16:1	further 23:9 26:24	harder 22:2
11:14, 15	22:19	27:1 30:21 39:2	harm 9:2 24:2
exercised 40:9	fiduciary 15:17, 20	43:11	harmed 23:23
Exhibit 17:17 18:1,	34:4		hear 3:10, 11 37:13
2 20:18, 23	fifths 7:11	<g></g>	hearing 1:14 4:3
Exhibits 5:23	file 12:17 36:3	generally 13:4	10:1 11:9, 15 12:7
17:11 18:9, 11	filed 5:20 18:4	15:10	34:11 37:11 41:19
exist 40:3 42:12	36:6	genuine 14:8 36:4,	45:8
existence 25:13	filing 23:1, 5 36:11	12	held 35:11
explained 23:9	final 24:9 29:10	Gilyana 41:3, 9, 10	He'll 11:12
explaining 13:22	34:23	G-I-L-Y-A-N-A	help 19:3
explains 22:9	find 10:9 16:7	41:4	helpful 14:5
express 7:5 19:19	30:4	give 42:1 44:10	hey 20:7
expressed 18:21	Finn 25:23 34:21	given 8:13	highlight 6:20
34:22	41: <i>1</i> 42:7, <i>13</i>	gives 23:18	history 36:22
expressly 13:18	First 9:4, 15 11:8	go 22:7 26:24	HOGAN 2:2 11:12
extensive 12:3, 4	12:16 13:1 15:7	27:12, 14 30:20	holding 9:5
extrinsic 28:7	16:15, 23 18:17	32:6	holds 25:15 31:22
eye 28:2	23:8, 13 27:7 31:7	goal 3:14 21:17	Honor 3:24 4:8, 17
	33:9 35:1 41:1,9 fits 27:2 31:17	goals 8:9 18:21	6:24 10:12 11:7
<pre>< F > fact 8:10, 15 13:7</pre>	42:8	33:21 goats 26:21	13:24 21:24 24:14, 18 25:6 26:23
14:9 15:15 17:15	five 20:10 37:7, 17,	goes 15:24 31:18,	27:10 28:6, 19
19:21 23:24 35:13	20, 23 38:1, 5, 7	gues 15.24 51.10, 24	29:15 30:13, 24
36:4, <i>13</i>	focus 27:3	going 12:13 13:22	31:6 33:3 34:14
factor 16:15 19:17	focusing 8:21	19:4 24:9 28:13	35:14 43:9, 12
20:1, 19	follow 10:11, 22	Good 3:7, 24 4:2, 7,	Honorable 1:15
factors 16:4, 12	following 35:5	8 6:15 44:9, 14	45:12
19:16 33:10, 13	38:10	governing 28:24	host 30:3
facts 12:11, 22	force 16:17, 21	40:9	hour 1:17
14:7 23:7 33:17	17:21 18:14	government 18:5	housed 37:23
34:6	forces 25:9	governs 10:15	housekeeping 4:12
fact-specific 33:11	foregoing 45:10	13:18	27:19 28:1, 7
	101050mg 10.10		
	1	I	1

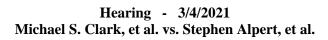


Hearing	-	3/4/2021
Michael S. Clark, et al.	vs	s. Stephen Alpert, et al.

hurry 6:18	injury 10:4 13:10,	Judge 1:16 5:4, 16	limiting 28:13
·	13 14:2, 24 23:14	6:10 36:14 37:11	limits 28:16 31:11
< I >	30:17	41:20 43:15 44:15	listing 21:4, 8
identified 26:12, 17	inquiry 22:10	45:13	Litigation 3:5 9:8
34:17 39:21 42:6,	33:11	judgment 4:10	16:18, 21 17:4
7, 13	insoluble 19:14	11:4 12:2, 10, 18,	18:22 19:19
identifies 16:4	intended 8:18	24 14:16 15:3, 6	little 8:4 35:22
identify 3:3, 22	10:20	22:1, 21 23:2, 5	43:19
24:12 26:16 40:2	interest 9:7 10:1	24:7 27:10 35:22	LLP 1:20 2:2
identifying 35:16	13:2 15:21 16:9,	36:1, 2, 5, 7, 11, 13,	logistical 3:9
identity 24:13	14 32:8, 14, 15	17 43:5, 6	long 29:11
ignore 31:11	33:21	judgments 32:12	longer 4:21 10:19
IL 36:18	interests 7:13	Judgments 52.12	look 26:19
III 41:5 42:2	15:16 16:2, 3	< K >	looked 22:9
ILLINOIS 1:1, 3	19:11, 18	keep 41:20	looking 27:1 32:7
11:19 12:16 15:18	interfering 40:21	Keep 41.20 Kendall 23:3	lot 22:2
22:24 23:4 32:23	interpretation 30:21	kind 13:17 22:6	Lovells 11:12
34:7 40:20 41:2	interpretation 50.27 interrogatories 12:5	31:18	LOVELS 2:2
45: <i>1</i>	introduce 4:4	know 9:24 12:2	
45:1 immaterial 9:16	invite 12:20 36:8	13:23 14:7, 9 15:7	loyalties 19:12 loyalty 16:20 34:2
	invited 36:8	16:15 18:4, 24	luck 44:9
impermissible 29:22		· · ·	IUCK 44.9
implicated 39:7, 22	invoke 35:8	19:20 20:7, 10, 11	- M -
implicating 26:11	involve 13:20 26:2	22:6 23:1 31:8, 15	< M >
important 5:19	27:16 38:22 39:4,	33:10, 13 34:8	MAAA 30:2
inadequate 14:2	20	36:16 41:16 44:13	MACEY 1:20 4:5
16:7 30:16	involved 6:19	known 37:18	magnitude 19:17
inapplicable 35:12	12:20 36:8	-	main 15:11
include 7:8 38:12,	irrational 26:7	<l></l>	maintain 38:17
13	irrationality 26:6	land 30:12	39:6, 13
including 6:4 30:5	issue 5:17 7:1	language 7:6 28:5	maintained 22:12
39:10	9:16 10:1 12:18	Laudien 2:24 3:4,	majority 8:22
incorporated 37:6	14:8 19:6 25:6	7,16 41:24 44:10	making 27:11
incorrect 34:17	31:14, 19, 24 32:5,	45:5	management 28:19
independence 8:11	22 35:17 36:4, 12	Laurel 2:24 3:4	managing 29:7
independent 12:23	40:23	45:5	manner 13:11
13:15 22:20	issues 6:14, 16	law 10:8 12:19, 24	23:23 42:19
indeterminate	11:21, 22 32:7	15:18 22:24 32:23	March 1:17 45:24
27:20, 24	35:17 36:9	34:7 35:12 36:5,7	Marla 17:20
index 28:8, 9	Item 17:17	44:4	Mary 2:5 11:14
indicate 32:17	items 18:3	Lawrence 4:13	material 12:11
33:14	iterated 10:2	lawsuit 9:15 18:7	14:9 36:4, 12 37:2
indicating 8:17	its 7:2 8:13 9:12	lawsuits 32:10	matter 3:8 4:9
indication 9:22	10:11, 22 15:12	Lead 11:12 28:1	12:24 29:15 35:2,
indications 16:16,	17:2 <i>1</i> 18:2 <i>1</i> 21: <i>12</i> ,	leaders 33:24	12, 13 36:5
19	19 22:16 31:9	leadership 17:1	matters 4:12
individual 32:10, 13	35:7 37:19 38:18	leaving 14:3	McCarthy 4:13, 21
individuals 11:24		Lee 25:24	McDonald 23:2
injunctive 17:7	< J >	legal 13:23 14:6	mean 26:6 28:20
injured 43:2	job 6:15 44:8	19:2 25:16	33:18
	J		
injuries 23:11	joined 11:11	legally 19:6	meaning 17:22



		60 07 10 0 0 11	
34:24	11:1	offer 27:19 28:11	23:24
meaningless 31:13	motive 17:13	offered 27:21	paying 17:15
means 31:12	motives 8:24	Okay 5:6, 17	penalty 18:5
mechanism 27:13	moving 36:5	old 40:19	perjury 18:5
meetings 30:1	MULLEN 1:16	Once 25:22 30:18	permissible 29:11
member 7:4, 17	45:12	32:18	permit 7:6
10:18, 23 13:12, 19	multifactor 33:10	one-fifth 21:20	permits 13:18
17:24 25:3, 4, 10,		ones 25:2	38:19
12 29:12, 13 39:18	< N >	one-third 21:18	personal 19:18
40:15	name 3:4 21:6	23:18	persons 20:2 28:24
members 7:5, 10,	named 13:1 15:8,	operate 37:24	29:5
22 11:24 13:3, 21	15, 19 16:10, 11, 17,	opinion 9:17	pertinent 16:13
15:10, 12 18:7	20, 23 17:2, 15	opposing 20:11	petition 35:5
19:24 20:5, 16	18:18 20:14 21:22	order 15:5 38:21	Pielet 36:17, 18
21:8 24:1 29:12,	22:1, 18 33:19, 24	43:18 44:6	P-I-E-L-E-T 36:18
<i>16</i> 30: <i>1</i> , <i>2</i> , <i>3</i> 31:22,	narrow 42:6, 9	ordinary 26:17	place 9:15 27:7
23 32:1 35:4,6	natural 9:11	organization 11:20	37:10
38:3, 5, 24 39:4, 10,	nature 40:6	20:4, 13 22:5 29:8	places 6:21
12 40:12 42:21	nearly 20:4	37:5	Plaintiff 6:1, 9
membership 11:20	necessarily 31:10	organizations 21:4,	15:21 17:20 20:8
19:21 20:3, 13	necessary 8:16 22:4	10 37:7, 10, 14, 17,	22:1 42:8
40:8 41:12 42:4	need 23:6 39:19	20, 23 38:1, 5, 7	Plaintiffs 1:6, 20
mention 11:10	needed 14:24	42:5	3:23 4:1, 4, 13, 22
12:13 18:3	needs 15:3 26:24	outcome 8:24	7:19 8:23, 24 9:5,
mentioned 20:4	37:1	outside 8:5 9:12	9 10:3, 24 13:1
35:11	negating 33:21	outweigh 19:23	14:11, 12, 17, 19, 23
Mercantile 25:15	never 39:21 40:2	overcome 11:1	15:4, 9, 11, 15, 18,
merely 7:13 8:14	nickname 24:16	owe 15:17 34:4	<i>19</i> 16: <i>1</i> , <i>10</i> , <i>11</i> , <i>17</i> ,
merits 11:13 13:16	Nominal 1: <i>12</i> 2:2		20, 23 17:2, 15
14:4 24:10, 21	11:18 24:19	< P >	18:18 19:9, 13, 17
26:7 30:17, 21 34:9	nonprofit 37:5	p.m 1:18	20:2, 15, 21 21:22
MICHAEL 1:5, 15	note 24:24	Packerview 15:23	22:1, 14, 18 25:23
45:12	noted 30:10 40:18	page 18:10 20:18	26:4, 6, 11, 15 27:5,
minor 27:19 28:1,	41:10 42:3	23:4	8, 19 28:4, 9 29:13
6	not-for-profit 11:19	papers 11:9 15:8	30:14, 15 31:1
minority 20:7	NOVACK 1:20 4:5	paradigmatic 29:7	32:8, 13, 15 33:19,
minutes 28:8, 9	November 17:6	Paragraph 36:19	24 34:5, 19 36:20,
mistake 26:3		Paragraphs 17:12	21 39:6, 10, 13, 21,
money 32:12	< 0 >	part 4:22	24 40:3, 12, 13
MONTS 2:2 11:12	objection 4:19, 20	participating 21:10	42:15, 24 43:4, 6, 8,
14:4 24:8, 14, 15	5:13	particularly 18:19	24
34:8, 13, 14 43:12	objectivity 8:12	parties 6:4, 6, 19	planning 38:10
moot 43: <i>3</i>	obligations 17:14	12:3, 9, 17 16:3	39:16
motion 8:7 11:4	19:12, 22	19:1 35:18 36:6,	pleadings 36:2
12:8 14:11, 12, 15	observed 12:17	23 37:9 42:24 43:1	please 24:20
23:13 30:13 31:1	obviate 23:6 36:13	Partners 22:7, 8, 9	pleasure 24:17
43:5, 6, 24	Obviously 11:17	party 9:13 36:5	plenty 29:23
motions 4:11	15:7 19:4	pass 22:3	plethora 30:7
35:21 36:1	o'clock 1:18	passage 23:24	point 11:13 13:24
motivations 9:6	October 17:5	passed 13:7 17:4	22:6 24:8 30:21
			1





31:19 34:14, 15, 16,	procedure 35:5	question 8:4 12:19	40:13
21	proceed 12:10 33:1	13:20 17: <i>13</i> 25:5,	referring 8:2
pointed 30:15	proceeding 3:8	8, 9 27:8, 15, 17, 23	reflected 28:15, 17
points 17:11 30:22	36:20	29:10 30:19 34:9	29:23 30:7 31:23
31:5 33:8	PROCEEDINGS	36:7 39:20	regarding 31:7
policy 7:9, 15 8:9	1:14 3:15 44:16	questioned 40:5	32:5, 22 40:1
11:21 13:20 27:4,	45:8, 12	42:11	reiterated 10:2
8, 9, 15, 17, 21	process 8:22 26:11	questions 7:9, 15	relative 19:17
28:14, 15, 17 31:14,	30:5	14:5 27:21 28:14	42:17, 24
16 38:23 39:5, 7,	produced 12:5	38:22 39:5, 7, 20	relief 9:21 10:5, 8
20, 21 40:1, 2, 4	profession 11:22	43:7, 11	11:2 17:8 21:14
political 8:8	professional 18:8	quick 32:4	23:11 34:2
position 9:2 10:3	37:5	quite 30:13, 17	rely 19:9
15:8 17:8 32:23	professionalism	quoted 20:22	remain 16:24 29:1,
positions 6:12 9:2	11:21	quotes 17:11	2
19:3, 10	progeny 40:21	quote-unquote 39:6	remaining 16:11
potential 39:15	promote 33:21	quoting 23:2, 4	remedy 20:20, 22
power 25:12 27:3	prongs 27:4 28:11		remove 7:4 33:22
31:9, 21	proper 30:11 36:2	< R >	removing 7:11
powers 31:22	38:20 42:24	raised 34:10	render 31:13 36:13
practical 35:2	Properties 12:15	rational 26:8	rendered 25:17
practice 40: <i>4</i>	Property 12:14	read 29:21	repeal 35:8
precursor 5:14	26:10, 13	readily 19:23	repeat 3:11 41:7
prepare 43:17, 21	propose 35:4	reading 4:14	reply 33:6
44:2	proposed 40:13	reads 29:16	REPORT 1:14
PRESENT 1:19	prosecution 15:22	really 21:14, 15, 21	reported 45:8
2:1,5 6:12 30:6	prototypical 28:21	30:22 33:13 34:5	Reporter 2:24 3:2,
32:7, 21	prove 10:4 14:12	reason 24:6	3, 4, 5, 17 5:4
presentations 35:15,	provide 36:22	reasonably 6:14	36:14 37:11, 14
24 44:7	provided 4:23 5:2,	reasoning 19: <i>3</i> , <i>9</i>	41:14, 17 44:12
presently 5:10	9,22 6:4 9:19	reasons 24:3 27:9,	45:6, 17
president 17:19	10:6, 16	11 43:23	represent 3:22
21:9, 12, 13, 19	provides 23:1	received 20:2	11:17, 23 15:12
38:6, 14	provision 31:13	recognize 6:18	16:3 20:3 22:20
presidents 16:24	34:22 35:3	recommendation	32:16 43:1
pretty 34:5, 7	proxies 15:13	38:10 39:17	representation 16:8
prevail 15:2, 5	public 11:21 36:18	record 5:15, 20, 24	21:5 33:23
21:23 24:4, 5	41:5	6:13 8:6 9:5	representative
prevailing 24:6	purport 20: <i>3</i>	12:21 13:10 19:2	10:19 14:2 15:18,
primarily 22:17	purportedly 18:22	20:15 23:17, 21	20
principle 24:22, 23	purporting 33:19	24:13 36:9 43:23	representatives
27:7 28:13 31:7	pursuant 38:18	records 12:3	13:3 15:9 16:6
34:9, 18 35:10	pursue 9:14 34:1	redline 5:3, 10, 15	30:16
prior 5:1 10:3	pursuit 17:7	21:1,6	representative's
12:2 32:24	put 17:22 19:5	refer 37:7	15:22
probably 27:12	22:16 26:1 44:1	reference 32:6	request 4:23 11:2
problem 18:16	putting 6:16	referencing 43:22	17:17
28:3, 4		referendum 35:3	requested 5:2 9:20
problematic 35:9	< Q >	referred 15:14	11:3
problems 27:6, 22	qualified 15:19	24:15, 22 36:23	requesting 35:18
			requests 12:5, 6



require 21:16 25:4	says 3:11 15:19	Shorthand 2:24	standards 11:22
31:10 32:24	16:6 23:5	45:5, 8, 17	17:23 37:18 40:8
required 7:16	Schedule 18:6, 10	show 14:16 16:13	standing 44:5
10:10 39:12, 13	second 12:8 13:5	22:11	start 24:22
requiring 34:1	22:23 23:3 24:6	showing 16:8	starting 3:23
research 19:4	second-guessing	shown 15:8	STATE 1:1
resolution 9:17	27:23	shows 10:21 15:11	STEPHEN 1:8, 23
resolved 14:17, 21	secondly 27:24	16:9, 22 20:15 27:6	4:5
resources 8:23	28:18 34:21	sides 6:15	steps 21:16
respect 26:5 27:18	Section 21:7	SIEGEL 1:23 4:3,	stood 21:2
28:14, 18	see 12:3 18:11	5, 7, 8, 18, 20 5:21	straight 6:14 18:12
respectfully 30:24	20:24 21:6 22:4	11:6, 7 24:11, 15	strategic 38:10
respective 44:9	32:20	30:15 33:5, 6	39:16
respond 31:5	seeing 10:4	34:12 43:8, 17 44:1	strict 41:11 42:4
Response 17:17	seek 7:19 20:22	significance 39:15	strong 16:8
27:5 32:4 34:8, 15	21:4, 11, 14 23:11	42:10	strongly 33:14
restore 17:8 21:1,	seeking 4:15 10:5	significant 6:19	submissions 5:24
<i>11, 12</i>	32:16 33:20	20:21 32:12 40:17	6:3 30:6 35:16
restored 21:7	seeks 21:1	Similarly 8:13	37:9
restoring 32:18	seen 32:17	27:18	submit 7:17
reveal 36:3	selection 7:5, 12, 21	simply 11:1 12:12	submitted 7:22
reversal 21:3	8:17 10:17, 18	15:16 17:13 19:23	25:9, <i>11</i> 33:11
revert 21:18	17:9, 23 21:5, 8, 13,	21:8 31:20 32:21	submitting 42:20
reverted 21:7	17.9,25 21.5, 8, 15, 17, 20 23:19 33:23	35:12	substance 13:12
	,		
review 6:11	38:3, 9, 13 39:11,	single 3:10 sits 28:22 29:4	24:1 27:2 substantial 26:10
reviewed 5:19 6:2,	22 40:16 42:17	sits 28:22 29:4 six 17:2	
3,5	selfish 33:21 Send 44:3		substantive 7:9 13:21 29:11 31:24
right 3:18 4:18, 21		SOA 37:15 38:14	
26:10, 13, 14, 23	sense 28:13	solves 18:16	38:23 39:4, 9
29:13, 14, 18 30:5,	separate 14:20	somewhat 6:13	40:11, 15
8 31:24 32:1, 3	26:21 Santanakan 5.1.12	33:18	Substantively 8:4
40:12, 13, 15 43:17	September 5:1, 12,	soon 17:3	sue 33:19
44:2	<i>14</i> 21:2 38:4, 8	sorry 5:4, 6 36:14	suffers 27:22
rights 7:9 13:21	serious 39:6	37:11, 13 41:14, 15	sufficient 16:9 23:6
29:12, 23 30:1, 3, 7	serve 15:19 16:1	43:8 44:10	suggestion 12:7
38:23 39:4, 9 40:11	22:15 Samian 2:6	sought 9:21 20:20	suing 15:13 26:15
RMR 2:24 45:18	Services 3:6	sounds 19:5	suit 15:16 17:6, 7,
role 21:21	set 28:8	speak 33:17	20 23:1, 5, 10
RPR 2:24 45:18	sets 11:22	speaks 11:20	sum 22:6 30:12
rude 3:19	setting 23:6	specific 10:16	summary 4:10
rule 26:17 41:11	seven 16:11, 23	35:17	11:4 12:2, 10, 18,
42:3	20:14, 15 26:2	specifically 5:22	24 14:16 15:3, 6
rules 28:24	34:17	9:18 33:17	22:21 24:7 35:22,
ruling 6:7	shareholder 20:8	squarely 30:17	24 36:2, 7, 11, 13,
run 9:6	23:10 shareholdong 20:10	34:7	17 43:5, 6
runs 15:16	shareholders 20:10	SS 1:1	superfluous 25:17
	22:12 32:11 shoop 26:21	stake 26:14	support 9:5 12:23
$\langle \mathbf{S} \rangle$	sheep 26:21	standard 13:23	14:19, 23, 24 20:1
Sarli 17:20	shocker 41:22	14:10 27:20, 21	24:5 32:22, 24
saved 31:23	SHOHL 1:20	28:23 29:19	Supreme 36:10
saying 33:12 37:12			
· · · · · · · · · · · · · · · · · · ·			



r			
40:18	time 6:11, 20 14:5	versus 12:15 15:23	5:13, 16 6:9, 10, 23
sure 3:12	41:18 42:2 44:11	23:2 25:14 40:19	11:5 31:4, 5 33:4
system 19:1	times 22:14 37:6	41:1, 4	35:11 41:7, 20
	38:7	view 22:4	43:14, 15 44:3, 15
< T >	today 6:12, 17	viewed 8:14	Wright's 34:15
take 5:21 6:19	11:9, <i>11</i> 13:8 24:17	violated 7:2	writing 17:3
		violated 7.2 virtue 10:7	e e
27:4	told 5:7 41:23		written 12:4 30:5
taken 9:9 10:18	touchstone 22:10	void 7:23	
21:16 23:22	transcribed 45:10	voluminous 6:14	< Y >
talk 6:7 35:22	transcript 43:19, 22	voluntarily 42:5	years 13:6, 8 18:6
technical 7:7, 14	45:11	voluntary 40:22	23:15
38:21	transcription 3:15	41:13, 14, 17	
technical-legal 28:4	Travelers 12:13, 14	vote 7:4, 17 13:11,	< Z >
tell 29:13	Tripp 11:12 24:16	12, 19 17:24 21:18,	Zoom 1:16, 19 2:1,
telling 3:20	Tripple 37:16	20 25:3, 4, 10, 12	5 3:8
ten 38:4, 7	true 20:9 45:11	29:14, 17, 18 32:2	
terms 35:16 41:12	try 6:17	38:20 39:18 40:13	
42:4	trying 18:18	42:21	
text 25:16	turn 24:8, 21 30:8	voted 38:8 39:12,	
Thank 3:18 5:8	two 7:11 13:6, 8	15	
6:10 11:5, 7, 8	23:15 25:1 27:22	vs 1:7	
24:11 31:2, 3 33:3,	33:8 38:5, 7		
4 34:12 35:14, 15	types 25:1	< W >	
41:24 43:9, 12, 15	typewriting 45:10	Walsh 40:19	
44:7, 10, 15	typically 12:19	want 5:18 11:8, 10,	
thereto 18:2		<i>13</i> 13:24 32:4	
	< U >	43:21	
thing 29:4			
things 5:19 8:8	unambiguous 28:5	way 23:20 27:12,	
	42:18	14 30:22	
think 5:19 6:14, 15	unconstrained 34:16	weigh 43:4	
7:24 12:21 16:19	understand 3:16	weighing 41:12	
17:6 18: <i>13</i> 19: <i>14</i> ,	26:5	42:4	
15 22:13 27:1,5	understanding 8:13	well 3:22 4:3 5:3,	
28:12 30:13 31:24	Understood 6:23	6 6:5, 6 18:15	
33:12, 14 34:6, 7	31:15	27:15 31:14, 24	
35:10, 19 40:17	undertaken 18:20	33:6 40:20 41:23	
third 13:15 24:9	undisputed 10:21	42:13	
35:2 42:1	12:22 15:10	well-represented	
thought 35:1, 8	undo 21: <i>16</i>	35:19	
threatened 13:13	undoubtedly 7:14	went 27:1	
24:2	unfortunately 30:4	We're 6:18 13:6	
three 12:23 14:20	41:21	14:15 23:15	
15:5 19:16, 17	unilateral 8:6	Wigod 25:14 29:21	
21:4 22:23 26:9	unilaterally 7:3	WILLIAM 2:2	
27:3 35:19 42:6,9	upset 9:9	24:15	
threshold 25:5, 20	USA 12:15	Word 44:2	
32:24	use 30:2	words 18:11 25:16	
throwing 17:22, 23		works 10:15	
Thursday 1:16	< V >	Worldwide 3:5	
tick 16:21	Vandaly 26:1	WRIGHT 1:20	
VIVIN 10.41	version 5:3, 15	3:24 4:1, 2, 14, 17	
		J.27 T.1, 2, 17, 1/	Í

